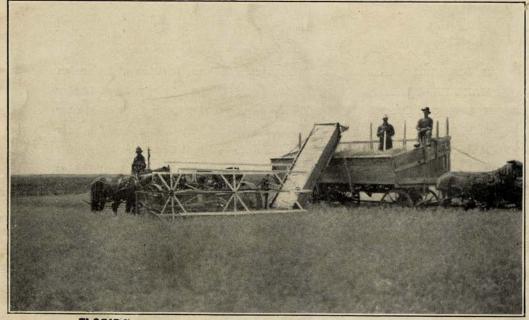
# KANSAS STATE AGRICULTURAL COLLEGE

EXTENSION SERVICE

# Kansas Handbook of Harvest Labor



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SOCIALIST - LABOR COLLECTION

MANHATTAN, KANSAS

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## COUNTY AGENTS

County. Postoffice. Agent. Allen James A. Milham Iola F. S. Turner H. F. Tagge Anderson Garnett Atchison Effingham Barton Ward R. Miles Great Bend Bourbon A. C. Malonev Fort Scott Chase J. A. Hendriks Cottonwood Falls Cherokee Roy E. Gwin Columbus Chevenne A. I. Gilkinson St. Francis Clark F. M. Pickrell Ashland Clay Robt. E. Curtis Clay Center Cloud Chas. J. Boyle Concordia Coffey J. H. McAdams Burlington Comanche E. L. Garrett Coldwater F. H. Dillenback Doniphan Troy Douglas R. O. Smith Lawrence (Watkins Bk. Bldg.) Carl L. Howard Ellis Hays F. Joe Robbins Franklin Ottawa Finney Chas. E. Cassell Garden City Harry C. Baird Ford Dodge City H. J. Adams Gray Cimarron Greenwood F. J. Peters Eureka Harvey A. B. Kimball Newton Theo. F. Yost Hodgeman Jetmore Jackson E. H. Leker Holton Joe M. Goodwin Jefferson Oskaloosa Jewell W. W. Houghton Mankato Johnson C. E. Graves Olathe H. L. Hildwein Kingman Kingman R. F. Olinger Labette Altamont I. N. Chapman Leavenworth Leavenworth C. L. McFadden Emporia Lyon V. M. Emmert McPherson' McPherson A. L. Myers Marion Marion O. T. Bonnett Blue Rapids Marshall C. V. Maloney Meade Meade W. H. Brooks Paola Miami Hayes M. Coe Independence Montgomery Council Grove Paul B. Gwin Morris Seneca Nemaha E. L. McIntosh C. D. Thompson Erie Neosho J. M. Dodrill Ness City Ness H. S. Wise Lyndon Osage R. P. Schnacke Larned Pawnee V S. Crippen Pratt Pratt E. I. Maris Rawlins Atwood ' Sam. J. Smith Reno Hutchinson (Court House) Rooks K. D. Thompson Stockton Carl Carlson LaCrosse Rush E. J. Macy Wichita (Butts Bldg.) Sedgwick Shawnee F. D. Blecha Topeka (Court House) Sumner W. A. Boys Wellington Washington John V. Hepler Washington Wichita-Greeley J. F. Eggerman Leoti Wilson C. O. Grandfield Fredonia Wyandotte C. A. Patterson Kansas City (Chamber Commerce)

The Kansas State Free Employment Bureau, co-operating with the United States Employment Service, Department of Labor, has established permanent offices at Topeka, Wichita, Hutchinson, Salina, Kansas City, Kansas, and Parsons. These offices serve as district headquarters during the harvest season.

Temporary offices are established at several points in the wheat belt and continue during the harvest period.

# Handbook of Harvest Labor in Kansas

Less than two per cent of the farmers in central and western Kansas in 1919 produced more than sixteen per cent of the national winter wheat crop.

The concentration of so great an amount of wheat in so small an area has given rise to acute labor problems. The short season during which the wheat crop must be harvested makes the number of men required to seed and care for the wheat entirely inadequate for harvesting. A great number of men must be distributed each year to a large number of individual employers. Those men must be moved and placed at exactly the right date, which varies from year to year. They work for a very short time in the state and their departure for other harvest fields is almost as sudden as their arrival. These conditions require the payment of very high wages during the harvest season.

# THE TIME AND DURATION OF HARVEST

The header harvest generally starts in the southern part of the wheat belt about July first. The beginning date varies with crop and weather conditions, and may come a week earlier or a week later. Some binders usually start in southwestern Kansas by June fifteenth. Cutting is generally a week later. Binders start at Wichita, in the edge of the big wheat belt, about June 25 and are followed by the header harvest, beginning about one week later, when the grain is more mature.

The length of the time each harvest hand works in the state, and the length of each job on which he works, varies greatly. On the farms where wheat is cut with binders, the work seldom lasts much more than a week for each job. Following that, the hands can frequently get but a few days of harvest in the same community. In the header counties, the acreage is larger and the jobs last longer. Cutting with binders during the first few days when the wheat is not ripe enough to head, combined with heading a large acreage, frequently provides employment for men for as long as three weeks on one farm.

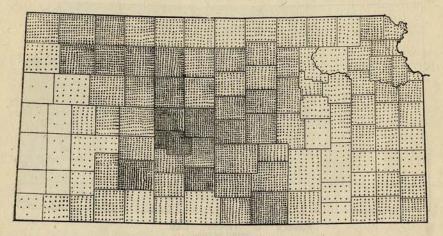
# HOW MEN FIND JOBS

Prospective harvest hands usually get their first information from newspapers, where they learn of the general condition of the crop and get some notes on wages offered. The experienced hands pay less attention to the wages offered and more to how much wheat is being produced and where the crops are best. Many harvest hands write to farmers in the wheat belt where they have worked in other years, and are hired in advance of the harvest. The farmers keep them thus advised as to the day they should come in order to lose the least time. Those who have not previously done harvest work, and those who are not acquainted with farmers in the wheat belt, very

seldom make satisfactory arrangements in advance. They must take the chance the first year of finding work when they get to the wheat fields. There are a great many strangers who write every year asking to be placed directly in touch with some farmer wishing to hire harvest help.

Laborers in the cities find it the best policy to see the public labor bureaus in those various cities and get complete information from them on the harvest. In some cases the bureaus hesitate to encourage men to leave their own state, but they can always give information to the men on the location of public labor bureaus in the wheat belt.

Many harvest hands write each year to the labor bureaus, agricultural colleges, commercial clubs and other public bodies in the wheat belt, asking for definite, up-to-date information. They are seldom individually placed or guaranteed work in that way.



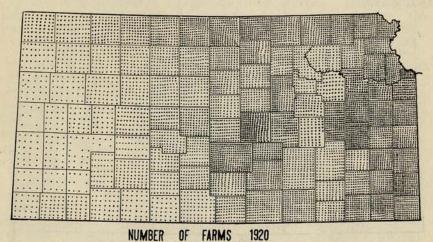
WHEAT HARVESTED IN 1920

After getting all possible information the harvest hand must come to the wheat belt at his own risk, and almost always at his own expense. Experienced men usually start with enough money to get them into the heart of the wheat belt and to pay thir own expenses for a week or more, if necessary, before the harvest begins. Others, who do not take this precaution, find inconvenience in delays due to weather and other unforseen conditions. The men find it easier to travel with very little luggage, and they find that a man in working clothes is more readily hired by farmers than is a man who is "dressed up." Many experienced men, therefore, wear overalls and jacket and carry a very small roll of extra clothing. Men traveling through cities on the way to the harvest find it wise

to stop, if convenient, in each of the leading cities and get information at the public labor bureaus on the exact location of the day's labor demands. It is the policy of all labor bureaus to take little responsibility in the way of advising a man where to go unless there are definite calls for definite numbers of men from certain localities. For that reason, men frequently go from one labor bureau to another, and still to a third, before they are finally placed on direct order with some farmer or county agent.

Men who do not wait for orders to be received at the labor bureau frequently find that they have spent a lot of railroad fare for nothing. On the contrary, their chance of getting a long job is greater if they are on the ground early.

No public labor bureau can guarantee employment to men applying, but can go only so far as to tell the prospective harvest hands that a certain man in a certain county, or at a cer-



(CENSUS FIGURES)

EACH DOT REPRESENTS IS FARMS OR APPROXIMATELY ENOUGH RESIDENT FARM

LABOR TO HARVEST 1000 ACRES OF WHEAT

tain town, has advised that so many harvest hands were needed. Inasmuch as the farmers are not organized, their orders are scattered—there is no one who can order help and absolutely guarantee employment to them. The local labor bureau can only report that they consider a certain number of men needed and that the men can expect work unless men come in from some place else to take up the jobs. As a rule no one along the line can guarantee employment.

Harvest hands follow the advice of the labor bureau, or the most experienced harvest hands in the crowd, and try to get into the harvest field just a little in advance of the harvest. In that way they have time to find a satisfactory job, even if it requires a little more money to pay expenses before harvest begins. Very frequently great numbers of men come much too early and many of them become dissatisfied and think the jobs are all taken. Many men go home for that reason and later hear that a shortage developed within a few days at the point which they left.

County agents are in general the most responsible local labor agents, and give the most accurate information on how much labor will be needed and when work will begin. They are not only in touch with their own county, but through the central organization, are in touch with all other agents and know labor conditions in the state. They receive daily bulletins on the condition of the harvest and demands for labor, and are always able to give harvest hands the most recent information.

The advice of the public bureaus is almost always more accurate and more recent than the information published in the newspapers, and harvest hands save much money by considering the bulletins from those bureaus.

## PREPAID RAILROAD FARES

It has seldom been found practical in Kansas for farmers to prepay the fare of harvest hands. The wage is usually high enough to attract enough men without the necessity of paying railroad fares in addition. Some farmers prepay the fares of harvest hands who have worked for them before, but it is only in exceptional cases that they prepay the fares of strangers whom they have never seen. In a few cases a promise of refund of railroad fare is made in addition to the regular wage, providing the man stays through the harvest season.

In 1919 there was such a demand for help that the farmers in several counties prepaid the fares of a large number of harvest hands with fair satisfaction. It was a last resort to save wheat which otherwise would have been lost. In some of these cases bankers or public organizations prepaid the fares of the men and charged a fee of each farmer who took help from the shipment.

That brought on criticism in some cases that the individual or organization was making a profit from the practice. A number of cases resulted in a loss to the organization taking the risk. In other cases the farmers deposited in advance an amount sufficient to cover the railroad fare and additional expenses of transportation. They sent representatives to the city to hire men to be sent out on this prepaid transportation.

### HARVEST WAGES

The price of wheat has some effect on wages. When wheat is low the farmers will take the risk of hiring less labor to care for it and, therefore, will be able to get help cheaper. Industrial wages have more effect on the harvest wage than does the price of wheat. The harvest wage in general is set at the price required to attract men away from the city employment and pay for their railroad and other expenses to and from the

wheat belt. In times of labor surplus in the cities this wage may be low, but in normal times the harvest wage is higher than the wage for general unskilled labor. Board is almost always furnished in addition to the cash wage, and, therefore, raises the harvest wage farther above the industrial wage.

When wheat production, price and industrial wages remain fairly constant for a number of years, as they did from 1910 to 1914, the harvest wage is constant and fairly well established on the basis of so many dollars per day in each community. During and following the war, the increased wheat acreage and industrial conditions caused a rapid change in harvest wages, and so changed the conditions that the wage became what the man could get out of the farmer, or what the farmer could induce the man to take. There was no market price on labor. Hearsay reports of exceedingly high wages frequently caused a stampede of men to the point from which

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# HARVEST WAGE 1918 DOLLARS PER DAY AS REPORTED BY LOCAL COOPERATORS TO THE BUREAU OF CROP ESTIMATES

the report came, leaving a shortage where there had been enough men. This caused a congestion of laborers which could not all be hired at the new point. The harvest and harvest labor demands move and change so rapidly that a few such reports followed by the men result in great loss of time and money.

In an effort to prevent the evil of wage fluctuation and labor congestion, the farmers of Kansas for the years of 1918, 1919 and 1920, held public meetings at which wages were discussed and a standard wage recommended for the state. This wage standard was of great help in stabilizing the wage and insuring the proper distribution of labor. Minor difficulties showed up in the set wage system. In 1919 a compromise wage was set at fifty cents per hour for the entire state.

In the eastern part of the state a lower wage was paid, and in the western part of the state higher wages were found to be necessary. All counties made an attempt to get help at fifty cents per hour, but when harvest developed it was found that the fifty cent wage did not attract enough men to the wheat country to handle all of the grain there. The farmers then began frantic bidding for harvest hands necessary to save their grain. In addition to paying seventy cents per hour or more, many prepaid the fare for harvest hands from cities. In 1920 a wage of board and seventy cents per hour was recommended for the wheat belt of west central Kansas. Ninety per cent of the farmers in that district paid the wage recommended and were adequately supplied with help. The western part of the state always has paid higher wages than the eastern part for

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# HARVEST WACE 1919 DOLLARS PER DAY AS REPORTED BY LOCAL COOPERATORS TO THE BUREAU OF CROP ESTIMATES

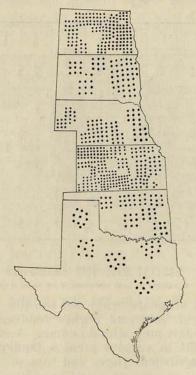
harvest hands. A standard wage set too low in any year will cause a shortage of help and higher bidding on the part of farmers to get the few men who do come. A standard wage set too high will result in surplus men, a tendency to pay much less than the established wage, and loss of time to harvest hands.

In the edge of the header district, near Wichita, wages are usually from ten to twenty cents per hour lower than they are in the heart of the wheat belt because that strip of country uses men earlier for binder work, while the vanguard of the harvest army is waiting in the cities for the header harvest to start. The men can afford to take short jobs at less wages than they will receive later, for the advantage of being near the harvest when it begins. The farmers cannot afford to pay as much as they do in header harvest because they and their families can save the wheat with binders without additional help

from the outside. The common criticism of that section for paying less than other wheat producing sections is therefore unfair.

### LIVING CONDITIONS OF HARVEST HANDS

There are comfortable quarters for almost all of the men. In a few cases large crews are assembled where the house is too small to furnish beds for all of them, but very comfortable quarters are arranged in some of the other farm buildings or in tents. Meals are of good, clean, wholesome food in great quantities. The days are very hot and the sun intensely bright, but the evenings and nights are cool and comfortable. There is excellent water throughout most of the region. Where men are well treated and like the work and food, they frequently



# THE WHEAT BELT

EACH DOT REPRESENTS 50,000 ACRES OF WHEAT HARVESTED IN 1919

come back to the same farms for several years to help in the harvest.

Where harvest hands congregate in great crowds in some of the cities and junction points, there are some professional gamblers who do very little or no work in the harvest fields, but make it their business to win money gambling. There are not many of them and they are usually found in crowds about

towns. There are a very few cases of holdups and robberies each year.

# MACHINES USED

More than half of the Kansas wheat is cut with headers, which require a crew of six or seven men working together. Binders require a driver and one or two men shocking. They are more commonly used in the eastern part of the wheat belt. Binders are started earlier in the harvest, when the grain is yet too green to cut with headers. Tractors are used to some extent in the harvest, where they are almost always run by the farmer himself, or by some tractor operator with whom he is acquainted. They are, however, seldom used with binders, as they generally require two men, one on the engine and one on the binder. They are sometimes used on headers to draw the header and barge with the same engine. The large sizes are more generally used with the large barges and with standing grain threshers.

The standing grain threshers used in Kansas counties cut a twelve-foot swath, thresh the grain, dump the straw behind the cylinder and run the grain into a wagon which is drawn along side. They cover the ground as rapidly as the headers and put the grain in the bin with somewhat less man labor than is usually required to put it in a header stack. They are great labor savers. In the years 1919 and 1920, fifteen hundred were sold in Kansas. Their greatest drawback is the high initial cost of the machine, which can be safely used only for ten or twelve days each year and cannot be depended upon to cut more than three hundred acres per year on an average farm.

## HOW FARMERS GET HELP

A day or two before starting the header, farmers make inquiries in towns or at local labor bureaus for harvest help. They seldom list their needs in advance because they do not know when they will need the men or exactly how many they will need. They may be expecting some help that thy will not get, or they may have an opportunity to get help which they have not expected. A few farmers write to men who have worked for them in the past or to old acquaintances in the corn belt and hire them early. Other farmers make a practice of hiring when the first few men come into town. - The men are frequently willing to work for the usual farm wage so that they will be on the farm when harvest begins. Sometimes when there is little farm work, the men are willing to go out and do chores for their board, preceding the harvest. There is an increasing tendency among farmers to take men out early so that they will not be bothered when the rush of work comes. In localities where farmers do not take men out early they frequently see a congestion of labor followed by a shortage when harvest really begins. This is caused by a stampede to other localities where conditions seem more promising to the men.

County agent offices are headquarters for farm labor. In farm bureau counties the county agents have a reputation, both among the laborers and farmers, of having the most complete and accurate information. Laborers applying at the public labor bureaus frequently inquire for counties having county agents.

Farmers wanting help telephone the county agent, who places them on the list, and help is supplied to them in order. In case of a labor surplus the county agent telephones various farmers throughout the country and finds for sure whether there is any more need for men before directing them to neighboring counties.

The county agents each year make a preliminary survey of labor needs and inform the state office. During harvest they keep the state headquarters informed daily as to labor conditions in the country and get help from government and state bureaus, or any other place that they can. In some cases the individual county advertises its labor needs in advance of the harvest. This sometimes attracts more men to one county than are needed there.

### AMOUNT OF LABOR USED

The number of harvest hands coming from other states varies widely from year to year. A small increase in acreage makes a great increase in the number of men needed. Where there is a normal shortage of help, every additional fifty acres will require one additional man, or every additional million acres will require 20,000 additional men. In many counties the working male population is more than doubled during the harvest season each year. The following formula has been used by the counties in the wheat belt to determine the additional number of men needed:

Total acreage to be harvested in the county = Divided by 50

Total number of men needed for the harvest — Divided by 50

No. of farms in the county × 1.5 (average = number of men per farm)

It is estimated that a crew of six harvests about three hundred acres, or about fifty acres per man for the season. All small grains should be included in the formula if they conflict in date with the wheat harvest. If other farm work, with crops or live stock, must be done during the harvest season, more men must be allowed for that purpose in the formula. The amount of straw to be moved has a material effect on the amount of labor required. When grain all ripens about the same time more labor is required to handle all of the fields just at the opportune date. When the wheat ripens less evenly, binders can be used on a larger acreage and the same crew may be able to cut several fields in succession without hiring more men. Help may sometimes be used in one part of the state and later

in another part. It is quite common for some laborers to finish harvesting in southern Kansas in time to get into another run in the northwestern corner of the state. In some years, however, the wheat all ripens at nearly the same date throughout the state and neighboring states, and it is not possible for a man to work in two parts of Kansas. Kansas has been, during some years, in competition with Oklahoma and Nebraska on the same date.

# SOURCES AND CLASSES OF LABOR

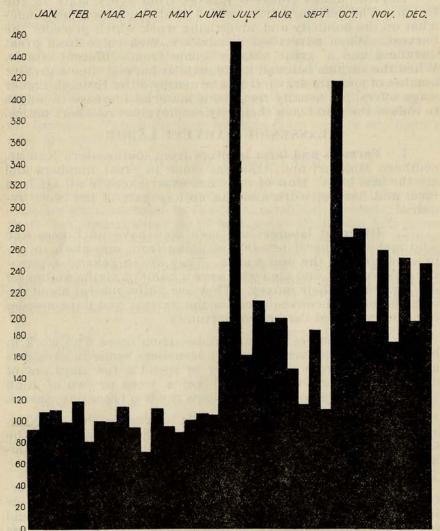
Harvest hands come to Kansas from every state in the Union. The territory from which they come depends somewhat on the publicity and advertising work which precedes the harvest. When advertised in advance, men come from great distances and a great number come from different states. When the surplus is found inadequate at harvest time a greater number of men are drawn from the nearby cities through higher wage offers. It usually requires a material increase in wages to induce them to leave their city employment on short notice.

# CLASSES OF HARVEST LABOR

- 1. Farmers and farm laborers from southeastern Kansas, southern Missouri and Arkansas come in great numbers and are the best help. Most of them are experienced in all kinds of farm and harvest work and can do any part of the work required.
- 2. Itinerant laborers are men who have no homes and who make a general practice of going from one place to another, following the best wages. They are in general a versatile class of men, and men who have a habit of giving an honest day's work for their money. They are philosophical about delays and other inconveniences of the harvest and have a peculiar ability to find the best opportunity.
- 3. City laborers of many trades, from those who work in building trades to clerks and stenographers, come in considerable numbers from cities nearby to spend a few days out of doors during their vacation and get a week or two of high wages. They are not as good help as the two preceding classes.
- 4. Homesteaders from Colorado harvest in western Kansas counties each year. They are good help, comparable to the farmers from south Missouri, but they come in smaller numbers.
- 5. Drifters who work a day now and then in an indifferent manner, constitute a small per cent of the total outside labor, but are noticeable because they spend much time around towns and labor bureaus. There are generally a few gamblers among the drifters who work a little while early in the season, but later spend most of their time gambling about stockyards and other loafing places.

# DISTRIBUTION OF MAN LABOR ON A WHEAT FARM

MCPHERSON COUNTY, KANSAS, 1920 TOTAL MAN LABOR

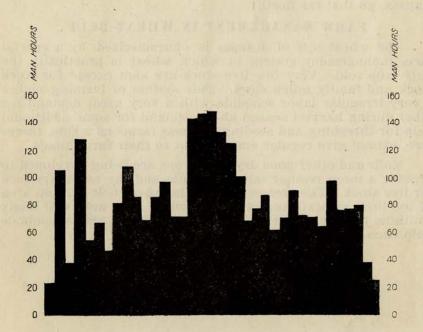


# DISTRIBUTION OF MAN LABOR BY IO-DAY PERIODS

ON A DIVERSIFIED FARM

TOTAL MAN LABOR

JAN FEB MAR APR MAY JUNE JULY AUG SEPT OCT NOV DEC



6. College students come in limited numbers. They are usually inexperienced but they try hard and learn rapidly. Farmers show a decided preference for that class of help, as they find them more satisfactory to board and room in their homes.

# WORK FOLLOWING THE HARVEST

The threshing season follows the harvest season after an interval of a week or ten days, which is used to clean up after the harvest work and get the machinery ready. It lasts much longer than the harvest season, but it does not require so many men, as farmers trade work, and a large crew takes its time threshing a large acreage.

The Nebraska harvest begins a week or ten days later than Kansas harvest. Men finish the harvest in southern Kansas and are sometimes in time for the beginning of the wheat harvest about Hastings, Nebraska. Some of the men finishing work in central and northern Kansas can find work in the extreme western Nebraska harvest about Sidney.

South Dakota harvest begins one to two weeks after the harvest is over in central Kansas. Quite commonly, great numbers of laborers wait in Sioux City for the South Dakota harvest to begin. North Dakota and Canada employ many men for harvest work, but relatively few men who work in Kansas, go that far north.

# FARM MANAGEMENT IN WHEAT BELT

The wheat belt of Kansas is characterized by a special farm management system in which wheat is practically the only crop sold. Very few live stock are kept except for work stock and family milch cows. This system of farming makes a very irregular labor schedule with a very great demand for labor during harvest season and a demand for some additional help for threshing and seeding. Wheat farms as a rule, therefore, cannot give regular employment to their farm hands.

Kafir and other good dry land crops are being developed to provide a more regular labor schedule and the necessary feed for live stock. The greater part of the wheat belt is in an area of too little rainfall for corn to be used. This area will likely continue to specialize in wheat and will be in need of outs de help each year.